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UNITED STATES EUROPEAN COMMAND
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INTELLIGENCE

**Guidance for HQ USEUCOM Intelligence Organizations
on
Joint Intelligence Training Matters**

1. **Summary.** This directive assigns responsibilities and prescribes policy and procedures for the United States European Command (USEUCOM) for the planning, administration, conduct and management of joint intelligence training. It establishes the mechanism by which USEUCOM intelligence organizations will identify their joint intelligence training requirements and how those requirements will be validated, prioritized and fulfilled. The programs and procedures herein are in compliance with the FY 96-2000 and FY 97-01 DIA Program Manager's Guidance Memorandums (PMGM), Commander in Chief, U.S. European Command (USCINCEUR's) training Guidance for FY95-00 and Chairman, Joint Chiefs of Staff Instruction (CJCSI) 3500.01, Joint Training Policy for the Armed Forces of the U.S. The terms "training" and "intelligence training" as used in this directive are intended to imply joint intelligence training.

2. **Applicability.** The provisions of this directive apply to all military and civilian personnel assigned to:

a. HQ USEUCOM, to include the Joint Analysis Center (JAC), the Survey Division, Supreme Headquarters Allied Forces Europe (SHAPE), regional Joint Operational Intelligence Cells (JOICs), any standing or contingency U.S. Joint Task Force (JTF), U.S. Joint Psychological Operations Task Force (JPOTF), and U.S. members of any combined Task Force (CTF), United Nations (UN) forces, North Atlantic Treaty Organization (NATO) forces or organizations, or other coalition organizations

b. U.S. Army Europe (USAREUR), to include its subcomponents;

c. U.S. Naval Forces Europe (USNAVEUR), to include its subcomponents;

d. U.S. Marine Forces Europe (MARFOEUR), to include its subcomponents;

e. Special Operations Command EUROPE (SOCEUR), to include its subcomponents and any standing Joint Special Operations Task Forces (JSOTFs).

3. **Suggested Improvements.** The proponent for this directive is USCINCEUR, Directorate of Intelligence (J2). Comments, suggestions or changes should be submitted to USEUCOM J2, ATTN: ECJ25-T (Intelligence Plans Division, EUCOM Intelligence Training Office).

4. **Internal Control Systems.** This Directive does not contain internal control provisions and is subject to the requirements of the internal management control program. For HQ USEUCOM and

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subordinate joint activities, the applicable internal control directive is ED 50-8, Internal Management Control Program.

5. **References.**

- a. Defense Intelligence Agency Regulation (DIAR) 24-11, General Intelligence Training System, Apr 95.
- b. CJCSI 3500.01, Joint Training Policy for the Armed Forces of the U.S., 21 Nov 94.
- c. The Joint General Intelligence Training System Subarchitecture, 30 Sep 94,
- d. Headquarters United States European Command, Joint Training Plan, FY 98-99, 24 April 97.
- e. USCINCEUR Memorandum for Commanders, All Component Commanders and USEUCOM Staff, Draft: FY 1999-2000 Training Guidance.
- f. USEUCOM Intelligence Training Concept of Operations (CONOPS), 1 Sep 94.
- g. General Defense Intelligence Program (GDIP) Program Manager's Guidance Memorandum (PMGM) FY 96-00 and FY 97-01.
- h. Joint Intelligence Guidance, 99-03.

6. **Explanation of Terms:**

- a. EUCOM Joint Intelligence Training Program. The process to prepare personnel with the knowledge and skills necessary to conduct intelligence support for HQ USEUCOM, its service components, and task forces engaged in joint, combined, or coalition operations in the EUCOM Area of Responsibility (AOR).
- b. EUCOM Intelligence Training Office (EITO). The EITO is designated as a branch within the Plans Division (J25) of the Directorate of Intelligence (J2) of HQ USEUCOM. Its mission is to manage all theater joint intelligence training requirements.
- c. Joint Analysis Center (JAC). The JAC is the operational intelligence organization of the USEUCOM J2 and is located at Royal Air Force (RAF) Molesworth, United Kingdom (UK). It provides joint, all-source intelligence to U.S., North Atlantic Treaty Organization (NATO), allied, and coalition commanders during peace, crisis and war.
- d. Regional Joint Intelligence Training Facility (RJITF). The RJITF, established at RAF Molesworth in March of 1996, conducts joint intelligence organizational, functional, and systems training for Command, component, subcomponent, and continental U. S. (CONUS) -based personnel assigned to the USEUCOM theater of operations. The RJITF serves as an on-site and Mobile Training Team (MTT) instruction facility on subjects common to all Theater intelligence operations and support.
- e. RJITF Annex (RJITF-A). The RJITF-A is located at Patch Barracks, Stuttgart, Germany. It is staffed with one full-time instructor, who provides joint intelligence training locally and in response to special requirements within the AOR.

7. **Responsibilities.**

- a. The EITO will:

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1. Serve as the single point of contact (POC) for all in-theater joint intelligence training;
2. Serve as the command-level advocate for the coordination and facilitation of component commands' joint intelligence training requirements in CONUS;
3. Establish training policies, plans and programs;
4. Coordinate and validate theater joint intelligence training requirements;
5. Coordinate training for personnel inbound to joint intelligence assignments, prior to arrival, as required;
6. Establish Theater joint intelligence training standards, and evaluate the effectiveness and quality of training in accordance with those standards;
7. Maintain cognizance of available national, Theater, and component training capabilities;
8. Establish personnel training profiles and schedule training accordingly;
9. Coordinate and facilitate all theater joint intelligence training courses;
10. Host, chair and attend intelligence training meetings and conferences;
11. Chair the EUCOM Intelligence Training Management Board (EITMB);
12. Develop an annual Intelligence Training Implementation Plan (ITIP) outlining EUCOM's intelligence training goals and significant milestones.

b. The RJITF will:

1. Coordinate internal and external training requirements with the EITO;
2. Develop course materials and lesson plans;
3. Conduct joint intelligence training in a formal classroom environment;
4. Develop the capability to conduct training via electronic media, e.g., Joint Worldwide Intelligence Communications System (JWICS), and through computer-based training;
5. Operate MTTs to provide intelligence training to organizations and personnel anywhere in the theater;
6. Provide a non-member representative to the EITMB.

c. Component Commands will be responsible for meeting their own service, or in the case of Special Operations Command Europe (SOCEUR), Special Operations Forces, unique training requirements. Component Commands will designate an intelligence training POC which will:

1. Coordinate requirements with the EITO for joint intelligence training, to include CONUS-based training;
2. Sit as a member on the EITMB;
3. Apprise the EITO of their ongoing and planned unique intelligence training activities.

d. USEUCOM Directorate of Intelligence (J2) will appoint an individual who will:

1. Coordinate requirements with the EITO for joint intelligence training for J2 staff members (including Survey Division SHAPE), to include CONUS-based training;

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2. Sit as a member of the EITMB.

e. The JAC will:

1. Coordinate requirements with the EITO for joint intelligence training for JAC members (to include the regional JOICs), including CONUS-based training;

2. Apprise the EITO of ongoing and planned unique intelligence training activities;

3. Provide a member representative to the EITMB.

f. Standing Joint (JTF) or Combined (CTF) Task Forces will:

1. Coordinate their requirements with the EITO for joint intelligence training, to include CONUS-based training;

2. Apprise the EITO of ongoing and planned unique intelligence training activities;

3. Provide a member representative to the EITMB.

g. EUCOM Intelligence Training Management Board will:

1. Be chaired by the Chief, EITO, or his designated representative;

2. Be composed of one representative each from USAREUR, CINCUSNAVEUR, USAFE, MARFOREUR, SOCEUR, USEUCOM J2, the JAC, and any standing JTF or CTF, as well as a non-member representative from the RJITF.

3. Meet semi-annually;

4. Review and act on Theater intelligence training concerns of HQ USEUCOM, the components and subordinate commands, and task forces;

5. Act as the forum to address policy, support, and doctrinal training issues affecting the theater, to include validation and prioritization of Theater intelligence training requirements and creation of, or modification to, intelligence training curricula.

8. **Policies and Procedures.**

a. The EITO will task the RJITF to establish training courses to satisfy in-Theater requirements. Tasking should include training objectives and the anticipated number of students to be trained over a given period of time. The EITO will manage enrollments and monitor the capabilities of the RJITF to meet these requirements. In coordination with the RJITF, the EITO will develop budgets and programmatic requirements to sustain and improve these capabilities.

b. The EITO will serve as the USEUCOM single point of contact for component command, JAC (to include the regional JOICs), EUCOM J2 staff (to include Survey Division SHAPE), and JTF/CTF theater joint intelligence training requirements. Components will be responsible for meeting their own unique training requirements, but will apprise the EITO of their intelligence training activities. The EITO will manage component, JAC, EUCOM J2 staff, and JTF/CTF course quotas, schedule students and facilitate attendance at the RJITF or RJITF-A. These organizations will coordinate their requirements for joint CONUS-based training with the EITO so that the EITO can serve as a Command-level advocate for these requirements. The EITO will authorize, as appropriate, direct liaison between the RJITF and Theater intelligence organizations to facilitate training and support requirements.

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c. NATO military commands and coalition allies may have recurring requirements for intelligence training that can be satisfied by the Command, e.g., training on the Linked Operational Intelligence Center Europe (LOCE) system, selected functional training, etc. The Survey Division SHAPE and the regional JOICs will serve as the entry point for NATO or allied intelligence training requirements that can be satisfied by the RJITF or any other U.S. intelligence training organization. NATO and allied training requirements will be forwarded to the EITO for review and validation. Once validated, the EITO will attempt to satisfy these requirements through the RJITF or other appropriate in-Theater or CONUS-based means.

d. The EITO will provide intelligence training management services and support for CONUS-based organizations that are tasked to deploy into the USEUCOM theater of operations and for national organizations and agencies that have a forward presence in the Theater. The EITO will serve as the Theater entry point for levying training requirements on national level or other combatant command training organizations, e.g., the Joint Military Intelligence Training Center (JMITC), U.S. Atlantic Command, etc.

9. General Policy Guidance.

The USEUCOM joint intelligence training process is based on, and consistent with, objective, policies, priorities, and strategies derived from USCINCEUR Guidance dated 31 May 94, DIAR 24-11 dated Apr 95, the 24 Apr 97 HQ USEUCOM Joint Training Plan, the 30 Sep 94 Joint General Intelligence Training System Sub-architecture, The GDIP Program Manager's Memorandum FY 96-00 and FY 97-01, and the 1 Sep 94 USEUCOM Intelligence Training CONOPS. All Intelligence organizations of the organizations listed in paragraph 2 of this directive will provide advice and information requested by the USEUCOM intelligence training staff.

FOR THE COMMANDER IN CHIEF:

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/s/

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